



Christchurch Economic Development Strategy, 2017: Progress Review, June 2019

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CHRISTCHURCH ECONOMIC DEVELOPMENT STRATEGY (CEDS) – PROGRESS REVIEW

AS AT JUNE 2019

Introduction

This is a light-touch review following the more comprehensive review undertaken in February 2019.

A copy of the February 2019 review can be found on the ChristchurchNZ website – [link](#).

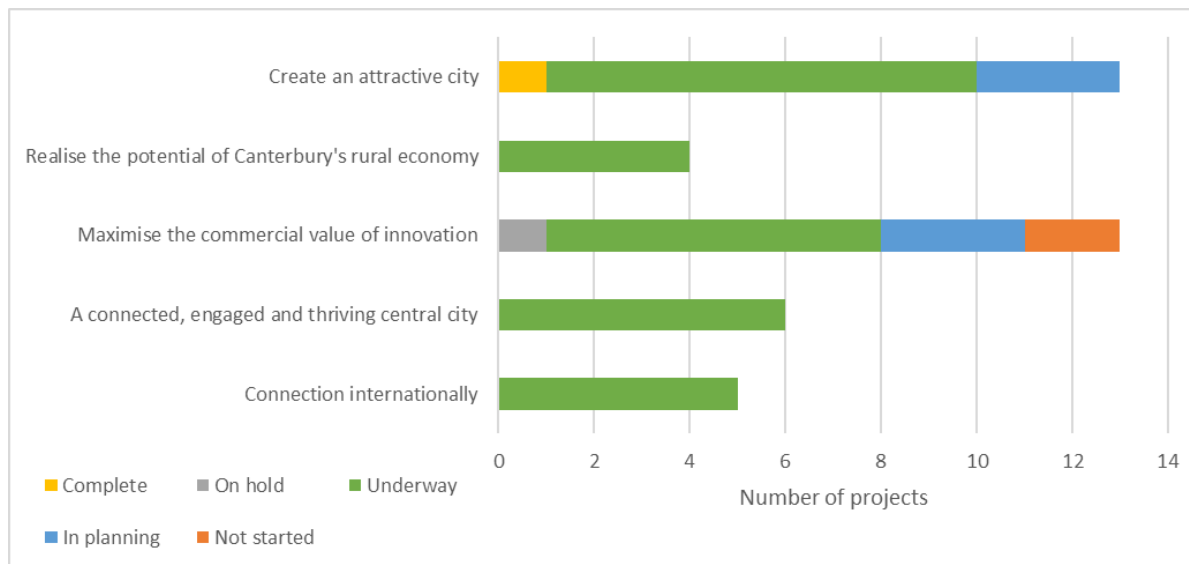
A copy of the CEDS 2017 can be found on the ChristchurchNZ website – [link](#).

CEDS 2017 implementation - summary

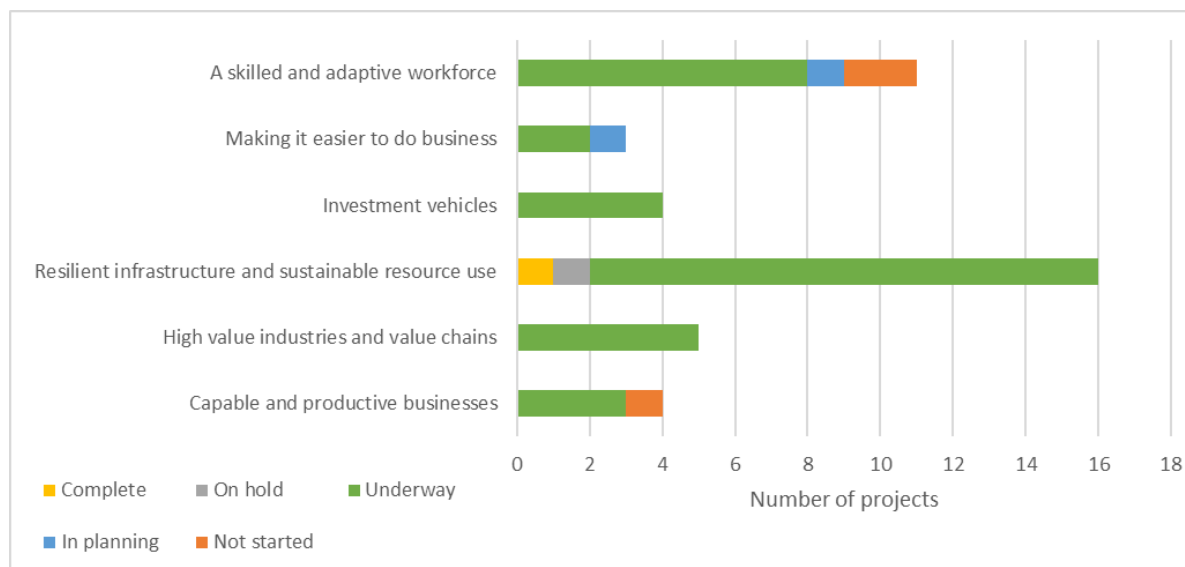
CEDS 2017 listed 84 projects involving 34 public and private sector organisations. 41 of these projects have been within the “big 5 game changer” priorities and 43 have been about “keeping competitive”.

As at 30 June, 80% of the CEDS projects are underway, 10% are in planning and 6% haven’t been started. 2 projects are on hold and 2 are complete.

The Big 5 Game Changers



Keeping the City Competitive



Big 5 Game Changer Priorities – project status

Create an attractive city for people, business, investment and visitors

Project	Lead Agencies	Status
1.01 Rebuild and develop the education and hospital campuses of greater Christchurch to provide world-class education, health and research facilities including: University of Canterbury, Lincoln University, Ara Institute of Canterbury, State schools network, Hospital redevelopment.	CDHB, UC, LinU, Ara, MoE	Underway
1.02 Implement Christchurch Major Cycle Routes network to connect the central city and suburbs and make Christchurch a bike-friendly city.	CCC	Underway
1.03 Support the development of world class visitor attractions and leisure facilities, including, for example the repair of the Christchurch Adventure Park	DCL, ChchNZ	Underway
1.04 Implement Regenerate Christchurch's work programme, with a focus on realising the economic, social and environmental potential of the eastern suburbs, the residential red zone and the central city.	Regenerate Christchurch	Underway
1.05 Develop mechanisms to support and encourage temporary activities and events in the central city and suburbs that contribute social, cultural and economic amenity.	CCC	Underway

1.06	Coordinated monitoring and communication of regeneration progress across agencies to tell the story of city development and the regeneration progress.	Greater Christchurch Partnership, Regenerate Christchurch, Ōtakaro, ChchNZ, CCC	Underway
1.07	Develop and implement an integrated performance management framework for monitoring and reporting across the key city strategies – UDS, Resilience Plan, Christchurch Long Term Plan, community outcomes, CEDS.	CCC, UDS, ChchNZ	In planning
1.08	Develop an inspiring and cohesive city story which resonates with residents and attracts talented people, businesses and investors.	ChchNZ, DCL, CIAL, CECC, CCC	Complete
1.09	Implement the Christchurch visitor strategy to regain Christchurch's pre-earthquake share of the national visitor economy by 2025 and to use visitation to drive investment in social and cultural amenity.	ChchNZ	Underway
1.10	Develop and implement a major events strategy which supports the city's attraction strategy and enhances the experience of living in Christchurch for residents.	ChchNZ	Underway
1.11	Develop a "landing pad" to welcome and introduce potential entrepreneurs, commercial partners and investors into Christchurch.	ChchNZ, DCL	In planning
1.12	Leverage the national Global Impact Visa initiative to attract and integrate global entrepreneurs into Christchurch.	ChchNZ, Immigration NZ	Underway
1.13	Develop a regional partnership with Immigration NZ to attract, integrate and retain migrants in Christchurch.	ChchNZ, Immigration NZ	In planning

Realise the potential of Canterbury's rural economy

Project	Lead Agencies	Status	
2.01	Implement the Canterbury Regional Economic Development Strategy.	Canterbury Mayoral Forum	Underway
2.02	Implement the Canterbury Water Management Strategy to effectively manage the region's water resource for economic, social and environmental benefit.	ECan	Underway
2.03	Improve the efficiency of existing, irrigation schemes to effectively and sustainably use the region's water resource.	ECan	Underway
2.04	Assist the rural economy to respond to the opportunities and challenges of a changing environment including: The negative economic impact of transitioning to new environmental limits through the application of new farm practices, technology and land use diversification; The implications of global	Unassigned Canterbury Mayoral Forum /	Underway

	environmental and technological change which challenges what the primary sector produces and how	ChristchurchNZ / UC	
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Maximise the commercial value of innovation

Project	Lead Agencies	Status	
3.01	Develop Christchurch's Innovation Precinct into a focal point for innovation and collaboration in the city.	ChchNZ	Underway
3.02	Develop Christchurch's Health Precinct into a world-class hub for health education, research and innovation.	CDHB, UC, UoO, Ara	Underway
3.03	Develop the UC Centre for Entrepreneurship as a dedicated, student-focused space where ideas and innovation can flourish.	UC	Underway
3.04	Implement Puna Pakihi – business start-up programme to support Ngāi Tahu entrepreneurs.	Ngai Tahu	Underway
3.05	Develop Vodafone's Xone as a successful startup accelerator and innovation lab for globally focused Kiwi tech entrepreneurs.	Vodafone	Underway
3.06	Develop Lincoln Hub as a collaboration between research, education and industry that will transform the productivity and performance of New Zealand and the world's primary sector.	Lincoln Hub	On hold
3.07	Investigate international commercialisation models and investment vehicles to realise commercial returns from private and public-sector research.	ChchNZ	In planning
3.08	Investigate potential for Christchurch to be an Innovation Friendly City, including the role of government procurement and how tendering could drive innovative behaviours and support new product development.	ChchNZ	Not started
3.09	Develop a city social innovation work programme to realise the full potential of Christchurch's social entrepreneurial legacy and momentum post-earthquakes and empower people to help themselves.	Unassigned	Not started
3.10	Implement LINZ Smart Cities – Smart Nation initiative in Christchurch to trial new technology to make data available as an innovation resource.	CCC	Underway
3.11	Establish a future-focused think tank to facilitate the analysis, dialogue and response to rapid technological and environmental change.	CCC, ChchNZ, CECC, UC	In planning
3.12	Accelerate uptake of battery electric vehicles and charging infrastructure.	CCC	Underway
3.13	Identify opportunities and pathways for Christchurch to have a low carbon economy.	CCC	In planning

A connected, engaging and thriving central city

Project		Lead Agencies	Status
4.01	Implement the Christchurch anchor projects which will provide Christchurch with world-class facilities: Performing Arts Precinct / Town Hall; Convention Centre; Metro Sports Stadium; Central City Library; Retail Precinct; East Frame Urban Village	Ōtākaro, CCC	Underway
4.02	Implement the Cathedral Square Regeneration Plan to create a vibrant space in the centre of the city.	Regenerate Christchurch/ CCC	Underway
4.03	Implement the Central City Revitalisation Plan to optimise and accelerate the revitalisation of the central city.	CCC	Underway
4.04	Implement the 'An Accessible City' plan for the central city to provide a compact, people-friendly core and support the economic, social and environmental recovery of the central city.	CCC	Underway
4.05	Implement the central city parking plan to ensure the central city has a range of attractive transport options.	CCC	Underway
4.06	Implement a communication campaign to encourage residents to re-engage with the developing central city as a place to work, live and play.	CCC	Underway

Connect internationally for commercialisation and growth

Project		Lead Agencies	Status
5.01	Implement Lyttelton Port's reclamation project and redevelopment plan to rebuild and enhance the port to cater for Canterbury's freight demands.	LPC	Underway
5.02	Establish the cruise ship berth at Lyttelton Port.	LPC, CCC	Underway
5.03	Develop a coordinated framework for Christchurch's international engagement – identifying areas of focus and how to build relationships to achieve greater impact from combined investment.	CCC, ChchNZ, CECC	Underway
5.04	Implement Christchurch International Airport's strategy to be a champion airport, recognised as an engine room for Christchurch, The South Island and New Zealand.	CIAL	Underway
5.05	Implement Christchurch's Antarctic Gateway Strategy to realise and develop the economic, social and environmental value of Christchurch's status as a gateway city.	CCC	Underway

Keeping the City Competitive Priorities – project status

A skilled and adaptive workforce

Project		Lead Agencies	Status
6.01	Develop Canterbury workforce knowledge base – particular focus on future jobs and skills during rebuild transition and into the future.	ChchNZ	In planning
6.02	Support schools and educate students in the use of new technology.	GCSN	Underway
6.03	Establish the South Island ICT Graduate School to deliver industry-focused education and research that builds connections between tertiary education providers and high-tech firms in Christchurch.	Signal	Underway
6.04	Implement a range of initiatives to help build the innovation and STEAM understanding and capability of Christchurch students e.g. school innovation hubs.	STEAM Collective	Not started
6.05	He Toki Ki Te Rika – trade training programme promoting Maori participation in the trades sector.	Ngai Tahu	Underway
6.06	Coding scholarships through the Enspiral Development Academy to promote Maori participation in the tech sector.	Ngai Tahu	Underway
6.07	Establish an international student work placement programme across all three greater Christchurch tertiary institutions to support Canterbury's international students to become NZ work ready.	ChchNZ	Underway
6.08	Support talent development by: Improving coordination of the Council internship programme and student summer work positions to demonstrate the opportunities being provided for work / research experience.; Investigate formalising the internship programme with Canterbury University and Ara Institute of Canterbury.	CCC	Underway
6.09	Implement a range of initiatives to improve business / education collaboration and understanding.	Careers NZ, ChchNZ	Not started
6.10	Help Christchurch businesses to anticipate and respond to the changing workforce, including greater employee diversity and new ways of working	ChchNZ, CECC	Underway
6.11	Identify, develop and support initiatives that encourage and enable all young people in Christchurch to access the economic opportunities available in the city.	Unassigned	Not started

Making it easier to do business

Project		Lead Agencies	Status
7.01	Continue to improve consenting processes and business engagement (Business Friendly Council).	CCC	Underway
7.02	Implement the “My Council” project to enable online service delivery of Council services.	CCC	Underway
7.03	Develop a collaborative model for decision-makers to respond effectively to significant city-level opportunities or barriers.	CCC, ChchNZ, ECan	In planning

Investment vehicles that enable commercialisation and growth

Project		Lead Agencies	Status
8.01	Support the development of investment networks in Christchurch to expand the range of capital available to local businesses.	ChchNZ	Underway
8.02	Implement Development Christchurch Limited investment attraction projects to catalyse new investment and development in Christchurch.	DCL	Underway
8.03	Investigate the potential to develop portfolio of “investment ready” Christchurch businesses to attract investment.	Not assigned	Not started
8.04	Work with national partners to raise the profile of the Christchurch investment proposition nationally and internationally.	ChchNZ, DCL	Underway

Resilient infrastructure and sustainable resource use

Project		Lead Agencies	Status
9.01	Urban Christchurch schools, hospitals, businesses and homes can be connected to ultrafast broadband by 2019.	Enable	Complete
9.02	Implement Christchurch Motorway Projects and State Highway improvements which will provide critical routes to central Christchurch, Port of Lyttelton and Christchurch International Airport.	NZTA	Underway
9.03	Re-establish the Sumner / Lyttelton Road as an alternative access route to Lyttelton Port to improve transport resilience.	CCC	Underway
9.04	Implement greater Christchurch Transport Statement.	Greater Christchurch Partnership	Underway

9.05	Develop and implement the greater Christchurch Transport Demand Management Strategy.	Greater Christchurch Partnership	Underway
9.06	Complete the proposed replacement Christchurch District Plan.	CCC	Underway
9.07	Implement Christchurch's land drainage recovery programme to reduce the risk of surface flooding.	CCC	Underway
9.08	Understand current and future land use and residential and commercial property needs.	Greater Christchurch Partnership, ChchNZ	Underway
9.09	Sign the Global Covenant of Mayors for Climate and Energy and lead transition to a low carbon economy.	CCC	Underway
9.10	Deliver the Christchurch Energy Action Plan.	CCC	Underway
9.11	Deliver Target Sustainability advisory services for businesses.	CCC	Underway
9.12	Deliver the Build Back Smarter housing programme.	CCC	Underway
9.13	Deliver education programme for valuing water resource.	ECan, CCC	Underway
9.14	Undertake New Zealand's first trial of autonomous vehicle.	CIAL	Underway
9.15	Increase the understanding of, and improve planning for, natural hazard risks.	ECan, CCC	Underway
9.16	Investigate the economic value of the city aquifers.	ChchNZ	On hold

High value industries and value chains

Project		Lead Agencies	Status
10.01	Support the implementation of Canterbury's international education strategy to grow the social, cultural and economic value of international education in the region.	ChchNZ	Underway
10.02	Implement Christchurch's tech sector strategy to grow the contribution of the tech sector to Christchurch's economic prosperity.	ChchNZ	Underway
10.03	Develop a plan for encouraging greater innovation in the service sectors (tourism, education) to realise value-add opportunities in these sectors.	ChchNZ	Underway
10.04	Build on knowledge of the contribution of the visitor economy to Christchurch's economic growth.	ChchNZ	Underway

10.05	Investigate the potential to develop specific clusters, value chains or market opportunities where Christchurch as commercial / research /education capability depth to drive greater investment, talent attraction and economic growth.	ChchNZ	Underway
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Capable and productive businesses

Project		Lead Agencies	Status
11.01	Help Christchurch businesses to understand and respond to global trends, changing customer expectations and new business models.	ChchNZ, CECC	Underway
11.02	Help businesses realise greater value through innovation and utilising new technology.	ChchNZ, CECC	Underway
11.03	Help Christchurch businesses to utilise new technology, particularly digital technology.	ChchNZ, CECC	Underway
11.04	Work with relevant partners to develop capacity in Christchurch to access and experiment with new technology e.g. FabLab, VR Room.	ChchNZ, Callaghan Innovation	Not started